

**MEETING #3 (2025-26) CYCLE 3
BOARD OF TRUSTEES
THURSDAY, MARCH 5, 2026
3:00 PM
IN PERSON RFP 214/215 and/or
REMOTE PARTICIPATION – MS TEAMS**

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Dial in by phone

[\(888\) 862-4985, 445711211#](tel:(888)862-4985) Canada (Toll-free)

Phone conference ID: 445 711 211#

Approx. Time

3:00	1. Call to Order and Welcoming Remarks <ul style="list-style-type: none"> • <u>Dashboard</u> • <u>Meeting Roadmap</u> 	Information Information
3:05	2. Declaration of Conflict of Interest 3. Approval of the Agenda (including consent items)	<u>Approval</u>
3:10	4. <u>Report of the Chair of the Board</u>	Information
3:15	5. <u>Report of the President and Vice-Chancellor</u>	Information
3:20	6. <u>Report of the Provost and Vice-President, Academic</u>	Information
3:25	7. <u>Report of the Vice-President, Research</u> 8. Reports of Standing Committees	Information
3:30	8.1. <i>Executive Committee</i>	
3:35	8.2. <i>Audit Committee</i>	
3:40	8.3. <i>Capital Infrastructure Committee</i>	
3:45	8.4. <i>Financial Planning and Investment Committee</i> <ul style="list-style-type: none"> 8.4.1 <u>Financial Policies:</u> <ul style="list-style-type: none"> - Professional Expense Reimbursement Account Policy - Travel Meals and Hospitality Expense Policy - Purchasing Card Policy - Accounts Receivables & Credit Risk Policy 8.4.2 <u>Trimester Two 2025-26 Year-End Forecast</u> 8.4.3 <u>Morningstar DBRS Credit Rating Update</u> 8.4.4 <u>EAF Progress Update</u> 8.4.5 <u>Sector Financials</u> 	<u>DECISION</u>
4:30	8.5. <i>Human Resources Committee</i>	
4:35	****BOARD BREAK****	
4:45	8.6. <i>External Relations Committee</i> <ul style="list-style-type: none"> 8.6.1 <u>Institutional Rankings</u> 	Information
4:55	8.7. <i>Governance/Nominating Committee</i>	

	8.7.1	Governance/Nominating Committee Charter	<u>DECISION</u>
	8.8.	<i>Direct Reports to the Board</i>	
5:05	8.8.1	Reports of the Actions of the University Senate <ul style="list-style-type: none"> • 735th Meeting of Senate held December 13, 2025 • 736th Meeting of Senate held January 21, 2026 • 737th Meeting of Senate held February 25, 2026 	Information
5:10	8.8.2	Enrolment and Admissions Update	Information
5:25	10.	Other Business	
5:30	11.	Adjournment	

CONSENT ITEMS

	12.	Approval of the Minutes of the Previous Meetings and Confidential Record of the In Camera Session	
	12.1	Minutes of Meeting #2 (2025-26) held on November 27, 2025	Approval
	12.2	Confidential Record of Proceedings from the session of the Meeting #2 held November 27, 2025 (IN CAMERA)	Approval
	13.	Reports of Standing Committee	
	13.1	Audit Committee	
	13.1.1	Minutes of Previous Meeting #2 (2025-26) held on November 26, 2025	Information
	13.2	Capital Infrastructure Committee	
	13.2.1	Minutes of Previous Meeting #2 (2025-26) held on November 26, 2025	Information
	13.3	External Relations Committee	
	13.3.1	Key Messaging	Information
	13.3.2	Minutes of Previous Meeting #2 (2025-26) held on November 26, 2025	Information
	13.4	Financial Planning and Investment Committee	
	13.4.1	ITS Contracts (IN CAMERA)	<u>DECISION</u>
	13.4.2	Emerging Markets Fund Manager (IN CAMERA)	Information
	13.4.3	Minutes of Previous Meeting #2 (2025-26) held on November 26, 2025	Information
	13.5	Governance/Nominating Committee	
	13.5.1	Terms Ending Report	Information
	13.5.2	EAF Governance Review Progress update	Information
	13.5.3	Minutes of Previous Meeting #2 (2025-26) held on November 27, 2025	Information
	13.6	Human Resources Committee	
	13.6.1	Minutes of Previous Meeting #2 (2025-26) held on November 27, 2025	Information
14.		2026-27 Board Meeting Schedule	Information