

**Trimester 1
Report**

May 1, 2026 to August 31, 2026

Executive summary

Brock University has enjoyed a remarkable period of progress and achievement in 2026, marked by the opening of its new Burlington Campus, the launch of the transformative SPARK sustainability initiative, the development of the Norris W. Walker Research Farm, and significant advances in research, student success and global engagement. From securing major investments in health, sustainability and innovation to strengthening international partnerships and enhancing academic flexibility for students, Brock continues to build its reputation as a forward-looking institution committed to transforming lives, advancing discovery and creating lasting impact across Niagara and beyond.

Brock began the fiscal year with a mitigation target of \$6.1 million, down from \$13.6 million the year prior. The results of the Trimester One Forecast have a projected mitigation target of \$7.6 million compared to \$8.7 million at trimester one last year. Brock continues to see strong enrolment trends from domestic students with domestic enrolment projected to grow over the prior year by approximately 100 students. Fiscal pressure remains due to the continuation of the nationwide trend of declining international enrolments. International enrolment is currently projected to fall 280 students from the prior year.

Reviewing the fiscal results of Trimester One, we note that student fees, while still a moving target at the time of writing, are forecasted to be down versus budget by \$4.1 million or 2.2 per cent. Grant revenue is ahead of budget due to securing \$0.9 million additional nursing grant funding from the Province with a successful resolution to an identified long standing funding shortfall as well as projected enrolment of 14 full-time-equivalent funded students over the budget in the nursing program. Other revenues are ahead of budget due to \$1.45 million additional investment income, offset by Ancillary revenue shortfall of \$0.74 million mainly attributed to Housing Services' occupancy forecasting lower than budgeted and with a change in mix, as well as the FIRST Robotics conference not achieving target numbers for residence and food services. Opportunities to improve ancillary revenue outcomes for future academic led conferences have been evaluated and administration will coordinate with departments for future events to elevate ancillary services conference participants.

Although financial challenges persist, Brock enters the remainder of the fiscal year from a position of strength. The University's improved mitigation target relative to prior years, strong domestic enrolment performance, successful efforts to secure additional government funding, and disciplined financial management provide a solid foundation for addressing the forecast shortfall. Administration remains focused on achieving balanced year-end results while continuing to invest in the priorities that are driving Brock's success. As the University celebrates significant accomplishments in research, sustainability, student success and community impact, it is well positioned to build on this momentum and advance its long-term strategic objectives.

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This report contains certain forward-looking information. In preparing the Trimester 1 Report, certain assumptions and estimates were necessary. They are based on information available to management at the time of preparing the forecast. Users are cautioned that actual results may vary.

Throughout the text in this report, financial values have been rounded to the nearest thousand unless otherwise stated.

Financial results

The following table illustrates the trimester one revenue forecast for the University compared to budget. The information is presented on a funding basis, which represents committed cash, and based on the audited financial statements prepared in accordance with accounting standards for not for-profit organizations (NFPS). A reconciliation of the two presentations can be found on [page 16](#).

Figure 1

(\$000s)	Funding			NFPS		
	2026-27 Forecast	2026-27 Budget	Difference better/(worse)	2026-27 Forecast	2026-27 Budget	Difference better/(worse)
Revenue						
Student fees	178,177	182,185	(4,008)	179,511	183,519	(4,008)
Grant revenue	147,928	146,172	1,756	143,475	141,719	1,756
Internal chargebacks	13,807	13,827	(20)			
Inter-fund revenue	10,595	10,595				
Research revenue				16,716	16,716	
Other revenue	66,347	65,639	708	83,466	84,442	(976)
Total revenue	416,854	418,418	(1,564)	423,168	426,396	(3,228)
Operating costs						
Personnel costs	(279,328)	(279,328)		(283,930)	(283,930)	
Inter-fund expenses	(28,769)	(28,769)				
Other operating costs	(116,372)	(116,372)		(159,210)	(162,130)	2,920
Total operating costs	(424,469)	(424,469)	-	(443,140)	(446,060)	2,920
Deficit/Mitigation Plan	(7,615)	(6,051)	(1,564)	(19,972)	(19,664)	(308)

Funding operating costs were not forecasted as part of trimester one. As such, the 2026-27 budget was used.



Taking a closer look at some of the numbers

Overview

The 2026-27 trimester one (T1) forecast estimates an updated budget mitigation target of \$7.6 million based on a minor revenue variance as compared to budget of \$1.6 million. Overall, the T1 forecast results indicate that some additional efforts are required to achieve the 2026-27 budget mitigation target. Please see the Mitigation Plan Update section of this report on page 9.

Input and recommendations for future budget decisions are encouraged and may be emailed to budgetreport@brocku.ca

Review of overall revenue

As shown in Figure 2, overall revenue is forecast at \$416.9 million versus the budget of \$418.4 million, showing a slight variance of \$1.6 million, driven by forecasted gains in grant revenue and investment income, offset by a shortfall in student fee revenue and ancillary revenue. These variances will be discussed in the following sections.

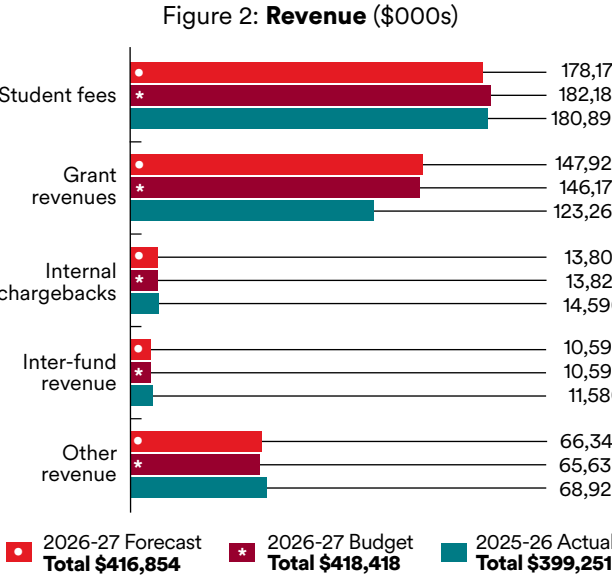


Figure 3: **All in student headcount related to credit programs**⁽¹⁾

Type	2026-27 Forecast	2026-27 Budget	Forecast vs. Budget variance - better/(worse)		2025-26 Actual	Forecast vs. Actual variance - better/(worse)	
Undergraduate – domestic	16,453	16,418	35	0.2%	16,441	12	0.1%
Undergraduate – international	900	1,001	(101)	(10.1%)	1,138	(238)	(20.9%)
Graduate – domestic	1,350	1,413	(63)	(4.5%)	1,264	86	6.8%
Graduate – international	381	393	(12)	(3.1%)	423	(42)	(9.9%)
Total	19,084	19,225	(141)	(0.7%)	19,266	(182)	(0.9%)

(1) 'All-in' includes degree seeking, letter of permissions, non-degree, auditors and certificate students.

Figure 4: **All in student headcount related to for credit programs – by Faculty**⁽¹⁾

Faculty	2026-27 Forecast			2026-27 Budget			Forecast vs. Budget var. – better/(worse)	2025-26 Actual	Forecast vs. Actual var. – better/(worse)
	Domestic	International	Total	Domestic	International	Total			
Faculty of Applied Health Sciences	4,734	228	4,962	4,581	243	4,824	138	4,703	259
Goodman School of Business	2,242	407	2,649	2,127	408	2,535	114	2,723	(74)
Faculty of Education	2,152	19	2,171	2,146	18	2,164	7	2,067	104
Faculty of Humanities	1,832	43	1,875	1,922	47	1,969	(94)	2,001	(126)
Faculty of Mathematics and Science	1,892	284	2,176	1,959	360	2,319	(143)	2,327	(151)
Faculty of Social Sciences	4,851	300	5,151	4,996	318	5,314	(163)	5,337	(186)
No Faculty	100		100	100		100		108	(8)
Total headcount	17,803	1,281	19,084	17,831	1,394	19,225	(141)	19,266	(182)

(1) 'All-in' includes degree seeking, letter of permissions, non-degree, auditors and certificate students.

Student fees and enrolment

Student fees include tuition related to for credit and non-credit programs as well as fee revenue. Tuition is forecast to be \$167.7 million, \$3.7 million less than budget, as detailed in the following sections. Fee revenue, which includes ancillary fees and other student fees, is forecast to be \$10.5 million, \$0.3 million less than budget, driven by lower co-op fees primarily as a result of lower-than-expected enrolment in the incoming cohort of co-op programs within the Faculty of Mathematics and Science.

Tuition related to for credit programs

As shown in Figures 3 and 4, overall headcount enrolment is forecast 141 students lower than budget. Undergraduate domestic student headcount is forecast with a positive variance to budget of 0.2 per cent or 35 students. Offsetting this positive variance is a negative variance compared to budget in undergraduate international enrolment of 10.1 per cent or 101 students, graduate domestic enrolment of 4.5 per cent or 63 students and graduate international

enrolment of 3.1 per cent or 12 students. The enrolment forecast by Faculty is shown in Figure 4. The T1 forecasted enrolment translates into total tuition related to credit programs of \$163.2 million which is \$3.7 million below budget, as shown in Figure 5 on the following page. Domestic undergraduate and graduate tuition are showing positive variances to budget which is offset by undergraduate and graduate international tuition.

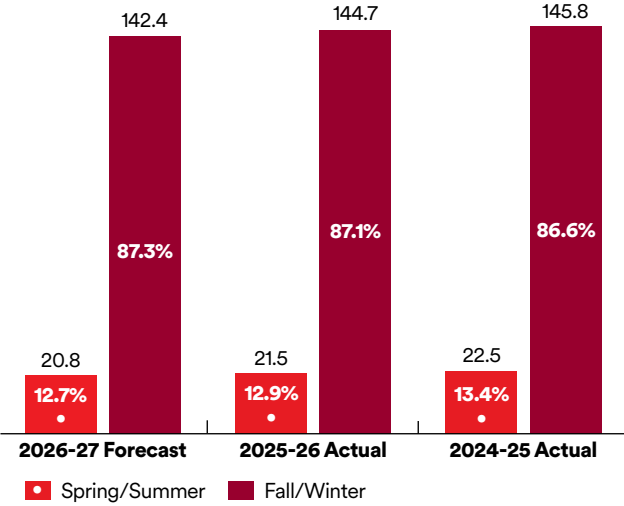
Figure 6 on the following page details tuition related to for credit programs by semester – Spring/Summer and Fall/Winter sessions for the last three years. Total forecasted Spring/Summer tuition showed a negative variance as compared to 2025-26 actuals of \$0.7 million. Growth in domestic enrolment during the Spring/Summer term partially offset the impact of a decline in the international student enrolment mix. Increasing Spring/Summer revenue generation remains a priority, and encouraging momentum is being observed through the continued development and expansion of Spring/Summer program offerings.

Figure 5: Tuition revenue related to for credit programs ⁽¹⁾

(\$000s)	2026-27 Forecast	2026-27 Budget	Difference better/ (worse)
Undergraduate – domestic			
Faculty of Applied Health Sciences	28,846	28,030	816
Goodman School of Business	21,606	20,549	1,057
Faculty of Education	15,187	15,020	167
Faculty of Humanities	10,876	11,440	(564)
Faculty of Mathematics and Science	12,753	13,166	(413)
Faculty of Social Sciences	28,090	28,985	(895)
Other ⁽²⁾	335	358	(23)
Total undergraduate – domestic	117,693	117,548	145
Graduate – domestic			
Faculty of Applied Health Sciences	4,559	4,257	302
Goodman School of Business	1,636	1,542	94
Faculty of Education	936	965	(29)
Faculty of Humanities	379	364	15
Faculty of Mathematics and Science	783	888	(105)
Faculty of Social Sciences	2,564	2,703	(139)
Total graduate – domestic	10,857	10,719	138
Total domestic	128,550	128,267	283
Undergraduate – international			
Faculty of Applied Health Sciences	5,339	5,668	(329)
Goodman School of Business	5,851	6,757	(906)
Faculty of Education	35		35
Faculty of Humanities	902	897	5
Faculty of Mathematics and Science	6,721	8,615	(1,894)
Faculty of Social Sciences	6,192	6,777	(585)
Other ⁽²⁾			
Total undergraduate – international	25,040	28,714	(3,674)
Graduate – international			
Faculty of Applied Health Sciences	1,145	1,269	(124)
Goodman School of Business	5,554	5,128	426
Faculty of Education	379	396	(17)
Faculty of Humanities	235	318	(83)
Faculty of Mathematics and Science	1,388	1,819	(431)
Faculty of Social Sciences	950	1,075	(125)
Total graduate – international	9,651	10,005	(354)
Total international	34,691	38,719	(4,028)
Total tuition related to for credit programs	163,241	166,986	(3,745)

(1) Represents tuition related to Ministry reported enrolment. The figures are based on Faculty of Major.
(2) Includes letter of permission, non-degree students and auditors.

Figure 6: Tuition by session related to for credit programs (\$ millions)



Tuition related to non-credit programs

Figure 7 details non-credit tuition of \$4.4 million forecasted relatively flat to budget. Continuing Teacher Education tuition, within Professional and Continuing Studies, is forecasted higher than budget, offset by forecasted lower than budget tuition related to English as a Subsequent Language (ESL).

Figure 7: Tuition related to non-credit programs ⁽¹⁾

Type	2026-27 Forecast	2026-27 Budget	Difference better/ (worse)
Professional and Continuing Studies programming	233	232	1
English as a Subsequent Language (ESL) programs	1,545	1,736	(191)
Continuing Teacher Education – Additional Qualifications (AQ)	2,069	1,881	188
Goodman Group	600	600	
Total Tuition related to non-credit programs	4,447	4,449	(2)

(1) Represents tuition related to enrolment not included in Ministry reporting.

Grant revenue

Figure 8 details grant revenue. Grant revenue is forecasted to exceed budget by \$1.8 million, due to the Nursing Grant. This favourable variance reflects higher-than-anticipated nursing enrolment, along with the receipt of \$0.9 million of grant funding related to students from prior years. Brock had been advocating with the government to address this funding shortfall, and those efforts were recently successful.

Figure 8: Operating Grants

(\$000s)	2026-27 Forecast	2026-27 Budget	Difference better/ (worse)
MCURES Operating Grants			
Base Operating Grant	121,830	121,830	
Post Secondary Education Sustainability fund	6,287	6,287	
Special Purpose Operating Grant Envelope	3,485	3,485	
International Student Recovery	(1,109)	(1,109)	
Total MCURES operating grants	130,493	130,493	-
Other MCURES and specific purpose grants	17,435	15,679	1,756
Total grant revenue	147,928	146,172	1,756

Other revenue

Other revenue, as detailed in Figure 9, is forecast to be \$66.3 million, \$0.7 million more than the budget of \$65.6 million. Stronger than budgeted investment income accounts for \$1.5 million of this positive variance, which is further discussed in the Treasury section of this report.

Figure 9: Other revenue

(\$000s)	2026-27 Forecast	2026-27 Budget	Difference better/ (worse)
Housing Services fees	27,871	28,669	(798)
Other ancillary revenue	12,543	12,480	63
Total ancillary revenue	40,414	41,149	(735)
Investment income	3,650	2,200	1,450
Sales and services	22,283	22,290	(7)
Total other revenue	66,347	65,639	708

Ancillary revenue is forecast lower than budget by \$0.7 million, driven by Housing Services forecasting revenue lower than budget by \$0.8 million and Dining Services lower than budget \$0.1 million. Overall Housing occupancy is forecasted lower than budget, and residence mix has shifted to a higher proportion of Brock Suites students (upper-year and graduate students). As Brock Suites has lower residence rates than other housing options, this change in mix results in lower housing revenue and fewer meal plans than budgeted. These negative variances have been partially offset by increased Parking permit sales of \$0.2 million. Lastly, despite Conference Services having a shortfall in accommodations revenue from FIRST Robotics, they have been able to make up this shortfall with new business, with forecasted overall accommodations revenue \$0.04 million higher than budget. Opportunities for improved coordination between Conference Services and the departments running major conferences are being evaluated with the goal to increase usage of Brock accommodations for the future.

Revenue forecasts by unit

Figure 10 on the following page details the funding by responsibility centre by grouping the forecast and budget into one of the following categories: Teaching Faculties, Academic Support, Student Specific, Shared Services, Ancillary, Space and Global. As part of the T1 forecast, the units with significant revenue sources were asked to update their revenue projections. Therefore, only the budgeted and forecasted revenue by responsibility centre is included in this figure. Please note that Figure 10 includes certain reclassifications to the 2026-27 budget as compared to the figures presented in the 2026-27 Budget Report. All reclassifications will be fully reconciled in the future 2027-28 Budget Report, noting the changes did not impact the net reported budget.

Figure 10: Revenue by responsibility centre

Responsibility centres (\$000s)	2026-27 Forecast	2026-27 Budget	Change of revenue amounts
Teaching Faculties			
Faculty of Applied Health Sciences	805	805	
Goodman School of Business	708	708	
Faculty of Education	530	530	
Faculty of Humanities	1,079	1,079	
Faculty of Mathematics and Science	2,894	2,894	
Faculty of Social Sciences	601	601	
Total Teaching Faculties	6,617	6,617	-
Academic Support			
Faculty of Graduate Studies and Postdoctoral Affairs	367	367	
Library	7	7	
Research Enterprise	4,071	4,071	
Centre for Pedagogical Innovation	81	81	
Professional and Continuing Studies	2,542	2,353	189
English as a Subsequent Language	1,684	1,901	(217)
Total Academic Support	8,752	8,780	(28)
Student Specific			
Office of the Registrar and Enrolment Services	3,173	3,173	
Student Wellness and Accessibility	3,619	3,619	
Student Life and Success	778	778	
Brock International	95	95	
Indigenous Engagement	744	744	
Co-op, Career Services and Experiential Education	2,155	2,397	(242)
Brock Sports and Recreation	11,334	11,334	
Total Student Specific	21,898	22,140	(242)
Ancillary			
Ancillary Services	12,371	12,313	58
Housing Services	28,229	29,042	(813)
Total Ancillary	40,600	41,355	(755)
Shared Services			
Academic and Executive Offices	50	50	
Information Technology Services	1,029	1,029	
Financial Services	703	703	
Office of People and Culture	381	381	
Development and Alumni Relations	1,668	1,668	
Printing Services	715	715	
Human Rights and Equity Services	770	770	
Institutional Planning and Data Governance	70	70	
Total Shared Services	5,386	5,386	-
Space			
Facilities Management	2,426	2,426	
Campus Safety Services	153	153	
Campus Development and Community Agreements	363	363	
Utilities, Taxes and Insurances	3,727	3,727	
Financing	4,978	4,978	
Total Space	11,647	11,647	-
Global			
Scholarships, Bursaries and Fellowships	4,140	4,140	
Capital	9,557	9,557	
University Global	308,257	308,796	(539)
Total Global	321,954	322,493	(539)
Total University	416,854	418,418	(1,564)

Mitigation Plan Update

Recognizing that the approved 2026-27 budget includes a mitigation target of \$6.1 million, and noting that the T1 Forecast has increased this target to \$7.6 million, Financial Services reviewed budgeted expenditures to assess progress toward achieving a balanced fiscal outcome or better. With personnel costs contributing to approximately two-thirds of Brock’s operating expenses this analysis focused primarily on salaries and benefits. As of T1, estimated personnel cost savings total \$1.9 million, reducing the remaining mitigation target to \$5.7 million. The estimate is consistent with the prior year, when T1 personnel savings were estimated at \$2.9 million and ultimately reached \$3.2 million by year-end. The gap between budgeted and actual personnel costs has continued to narrow as budget efficiency initiatives advance, including the removal of positions not expected to be filled for the full fiscal year. For comparison, before these initiatives, personnel savings totaled \$11.9 million in 2022-23.

In addition to anticipated personnel savings, there is potential for positive variance to the budget as a result of the Ministry of Colleges, Universities, Research Excellence and Security (MCURES) Priority Growth Funding which was first announced in Feb. 2026. The fund will provide operating support for up to 40,000 additional funding-eligible full-time equivalent students in STEM, Health, Trades, Education, and other programs to maintain Ontario's world-leading postsecondary attainment rates and strengthen alignment with labour market needs. Brock submitted a proposal in July 2026 for funding beginning in 2026-27. Given the uncertainty surrounding the amount of funding that will be allocated to Brock, no additional grant revenue has been included in the current forecast. Any funding received this year would result in a positive fiscal impact.



Treasury
Operating fund investment scorecard

This treasury section reports on results as of July 31, 2026 due to reporting deadlines falling prior to August month end to accommodate an earlier Board cycle 1 meeting. Operating investment income is trending ahead of budget. At July 31, 2026 the government of Canada benchmark two-year bond yield was 3.0 per cent which compared to a two-year bond yield of 2.6 per cent at the same time last year. The yield on the operating investment portfolio is currently 3.5 per cent with an average duration of 1.3 years (3.7 per cent yield and less than 1-year average duration at the same time last year). The cash deposit rates are linked to the Bank of Canada overnight target rate plus an adjustment factor. At July 31, 2026, the deposit interest rate was 2.80 per cent for general deposits and 2.95 per cent for the 30 day notice account which is 0.50 per cent lower than the same time last year and is the driver for the lower overall yield. Our operating investment income is

on track to exceed budget by \$1.45 million. As detailed in Figure 11, operating investments have achieved 49 per cent of budget as we reach 25 per cent of the way through the fiscal year. Figure 12 outlines monthly investment income performance compared to 2025-26. Figure 13 details the monthly cash flow over the past five years. A summary of investment holdings as of July 31, 2026 is shown in Figure 14. The sinking fund during the first 3 months of fiscal 2026-27 has experienced a strong return of 19.1 per cent annualized (25.8 per cent return at the same time last year). Short-term volatility is common and expected with this fund. We continue to support this type of fund as a long-term investment strategy to fund the 2045/2060 payout of the University's two debentures and the employee future benefits reserve. The fund requires a 5 per cent annual rate of return for the series A \$93 million debenture and a 5.2 per cent rate of return for the series B \$125 million debenture to achieve its goal. The fund is currently undergoing a due diligence review by a qualified investment consultant.

Figure 11: Summary investment income – Operating Funds

(\$000s) Unless otherwise stated	2026-27 Actuals to July 31	2026-27 Budget/target ⁽²⁾	2025-26 Actual	% of Budget achieved
Operating investment income	1,075	2,200	5,324	49%
Sinking fund – 2005 bond	434	509	1,267	85%
Employee future benefits reserve	302	NA	908	NA
Sinking fund – 2020 bond	380	521	893	73%
Investment income ⁽¹⁾	2,191	3,230	8,392	68%

(1) Brock currently has 4 externally restricted segregated trust investments not included in the figures above.
(2) Represents budget for Operating investment income and targets for the sinking funds.

Figure 12: Cumulative monthly investment income performance 2025-26 vs 2026-27 (\$000s)

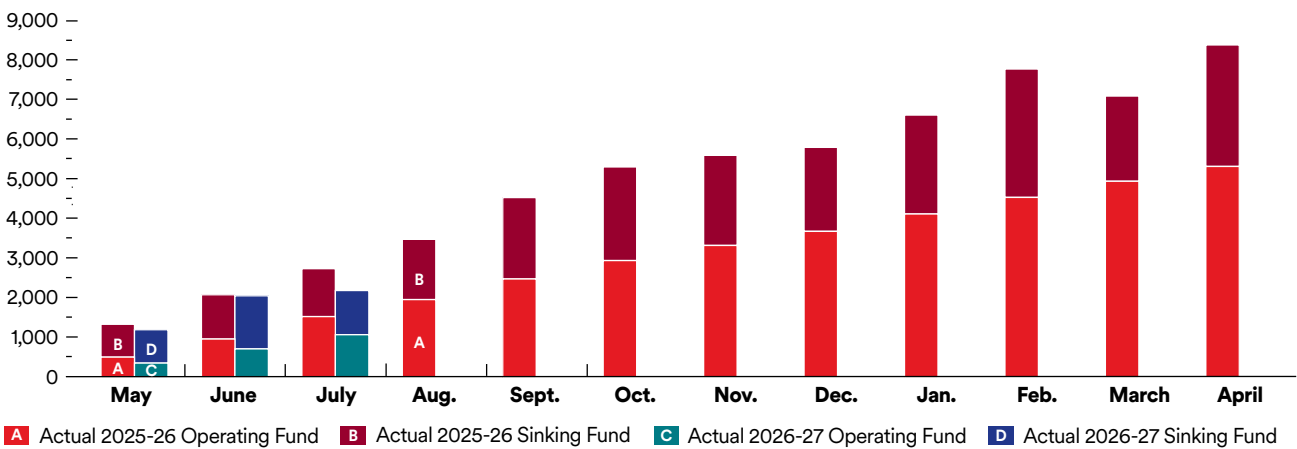


Figure 13: Monthly cash flow – historical trend month-end balances (\$000s)

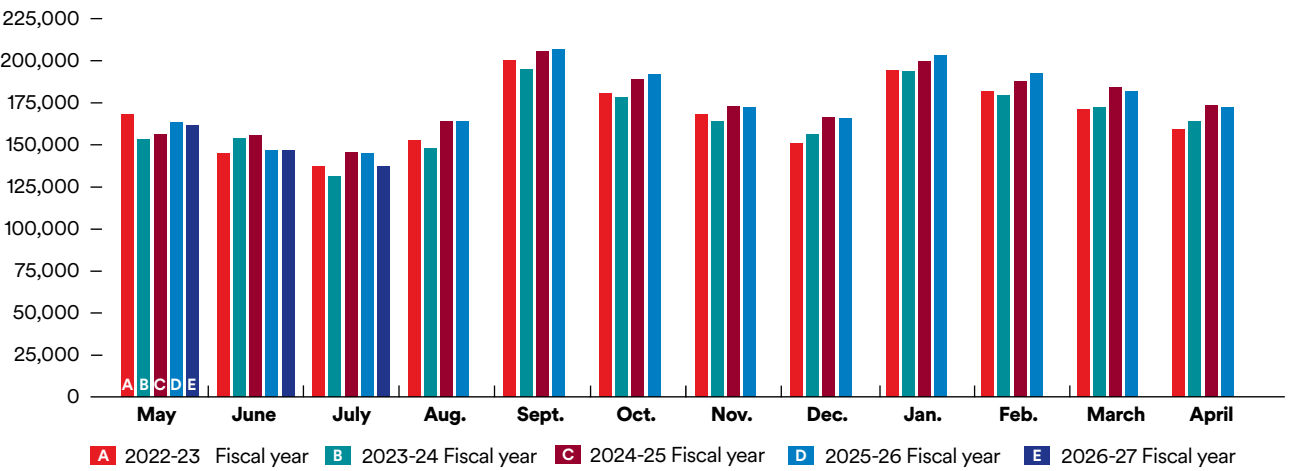


Figure 14: Summary of investment holdings

(\$000s) Unless otherwise stated	Market Value as at July 31, 2026	Annualized rate of return	Fees	Net annualized rate of return
Scotiabank				
General account (\$20 million average minimum balance)	33,339	2.80%	0.00%	2.80%
30 Day GIC	2,215	2.95%	0.00%	2.95%
1 Year GIC	30,000	3.25%	0.00%	3.25%
2 Year GIC	3,000	3.60%	0.00%	3.60%
2 Year GIC	2,500	3.21%	0.00%	3.21%
2 Year GIC	3,000	3.66%	0.00%	3.66%
3 Year GIC	2,500	6.24%	0.00%	6.24%
3 Year GIC	1,000	4.00%	0.00%	4.00%
3 Year GIC	2,500	6.28%	0.00%	6.28%
3 Year GIC	3,000	3.69%	0.00%	3.69%
3 Year GIC	3,000	3.75%	0.00%	3.75%
4 Year GIC	2,500	6.08%	0.00%	6.08%
Total for Account	88,554	3.39%	0.00%	3.39%
BMO Nesbitt Burns				
Savings Account	7	2.10%	0.05%	2.05%
2 Year GIC	2,980	3.83%	0.05%	3.78%
2 Year GIC	2,500	3.78%	0.05%	3.73%
3 Year GIC	3,000	4.74%	0.05%	4.69%
3 Year GIC	5,000	4.01%	0.05%	3.96%
3 Year GIC	1,000	3.72%	0.05%	3.67%
Total for Account	14,487	4.06%	0.05%	4.01%
Mawer – balanced fund				
Sinking fund series A Bond	13,214			
Sinking fund series B Bond	11,543			
Employee future benefits reserve	9,175			
Total for account	33,932	19.09%	0.25%	18.84%
Portfolio consolidated total	136,973	7.35%	0.07%	7.28%

Our debt

Figure 15 details the current and projected external debt of the University. Maintaining the University’s credit rating at A (high) or better is a strategic priority that remains in the Fiscal Framework. The impact on the University’s credit rating will be considered for any new debt and will be supported by a complete repayment plan, including Board-approved assumptions for sinking fund strategies if required. On February 20, 2026, Morningstar DBRS changed the trends on the Issuer Rating and Senior Unsecured Debentures credit rating of Brock University to Negative from Stable while maintaining the credit ratings at A (high). The Feb. 20, 2026 press release states “the trend change to Negative from Stable reflects the University’s sustained operating deficits and a material new capital lease obligation which

will increase Morningstar DBRS's measure of debt. Collectively, this points to further deterioration in financial risk assessment metrics, specifically debt-per-FTE and expendable resources-to-debt, which weighs on the current credit ratings. Although the Province’s recent funding announcement should support better fiscal performance at Brock, this is more than offset by the expected increase in debt. Brock’s credit ratings remain underpinned by the University's position as a midsize comprehensive university in the Province of Ontario (rated AA with a Stable trend) and Brock’s track record of strong fiscal management.” Morningstar DBRS has recognized Brock’s top three strengths including “Sound fiscal management and transparent financial reporting” with this specific strength consecutively recognized over the last ten years.

Figure 15: Outstanding debt

(\$000s) Unless otherwise noted	Actual								Forecast	
	April 30, 2019	April 30, 2020	April 30, 2021	April 30, 2022	April 30, 2023	April 30, 2024	April 30, 2025	April 30, 2026	April 30, 2027	April 30, 2028
2005 Bond	93,000	93,000	93,000	93,000	93,000	93,000	93,000	93,000	93,000	93,000
Roy and Lois Cairns Health and Bioscience Research Complex	23,319	22,491	21,624	20,715						
3401 Schmon Parkway					14,208	12,658	11,108	9,558	8,008	6,458
Residence	13,385	12,366	11,271	10,095	8,831	7,474	6,015	4,448	2,764	955
Marilyn I. Walker School of Fine and Performing Arts (MIWSFPA)	14,520									
2020 Bond			125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
Scotia Loan		14,400	14,400	14,400	14,400	14,400	24,167	23,167	22,167	21,167
Total debt	144,224	142,257	265,295	263,210	255,439	252,532	259,290	255,173	250,939	246,580
Total student FFTE ⁽¹⁾	20,548	21,597	21,896	21,598	21,289	21,147	21,092	21,244	21,463	21,487
Total debt/FFTE (in dollars) ⁽¹⁾	\$7,019	\$6,587	\$12,116	\$12,187	\$11,999	\$11,942	\$12,293	\$12,012	\$11,692	\$11,476
Debt reduction strategy										
Sinking fund – 2005 bond ⁽²⁾	7,370	7,607	8,843	8,437	8,954	9,613	11,107	12,779	11,085	12,044
Sinking fund – 2020 bond ⁽²⁾				1,532	3,136	4,876	7,831	11,164	11,495	12,995
Debt repayment reserve	6,753	384	1,884	3,153						
M. Walker donation – MIWSFPA	5,617									
Other donations – MIWSFPA	932									
Total assets for debt reduction	20,672	7,991	10,727	13,122	12,090	14,489	18,938	23,943	22,580	25,039
Net debt	123,552	134,266	254,568	250,088	243,349	238,043	240,352	231,230	228,359	221,541
Net debt/FFTE (in dollars) ⁽¹⁾	\$6,013	\$6,217	\$11,626	\$11,579	\$11,431	\$11,257	\$11,395	\$10,988	\$10,948	\$10,310

(1) Fiscal full-time enrolment (FFTE). For a definition, refer to page 85 of the 2026-27 Budget Report
(2) 2027 and 2028 sinking fund values represent the targeted sinking fund balances.

Figure 16: Long-term debt

	Interest rate	Payment terms	Date to be paid in full	Annual payment (\$000s)
Earp/Lowenberger – Residence	7.200%	Monthly blended payments of principal and interest of \$162,443.70.	October 2028	1,949
Scotia loan	4.815%	Serial amortizer loan with fixed principal payments of \$1,000,000 annually plus interest.	June 2029	Approx. 2,200
University line of credit	Bankers Acceptance + 75 basis points	Due on demand.	NA	NA
Debenture payable (bullet) – 2005	4.967%	Interest payable semi-annually \$2,309,655.	December 2045	4,619
Debenture payable (bullet) – 2020	3.033%	Interest payable semi-annually \$1,895,625.	May 2060	3,791
3401 Schmon Parkway	3.910%	Serial amortizer loan with fixed principal payments of \$1,550,000 annually plus interest.	June 2032	Approx. 2,000

Debt retirement assets

	Required rate of return	Payment terms	Date to be paid in full	Annual payment (\$000s)
Sinking fund investment – 2005 Bond	5.000%	Policy requires Brock to annually review sinking fund investment performance and required contributions.	December 2045	As per Fiscal Framework
Sinking fund investment – 2020 Bond	5.200%	Policy requires Brock to annually review sinking fund investment performance and required contributions.	May 2060	As per Fiscal Framework

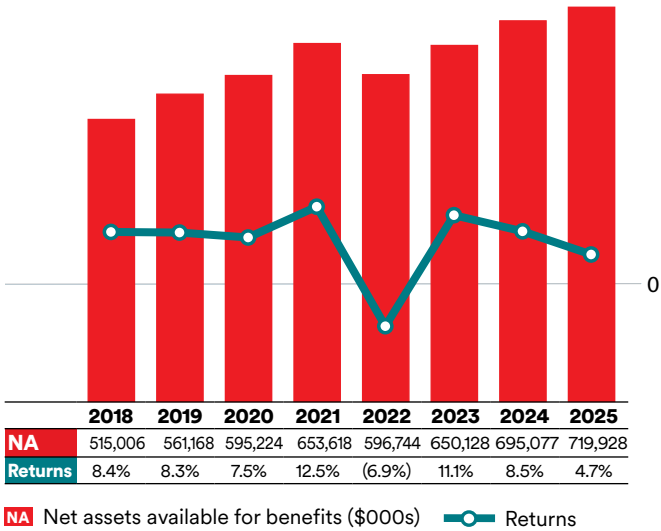
Figure 17: Debt metrics

	Published range current credit rating	2025-26 Fiscal year	2024-25 Fiscal year
Fiscal full-time equivalent (FFTE)		21,244	21,092
Total long-term debt/FFTE (\$)	10,000 – 15,000	12,012	12,293
Interest coverage ratio	1.3 times to 2.5 times	1.44 times	1.75 times
Surplus-to-revenue	0% to 1% (5 year average)	-2.7%	-1.3%

Pension

The actuarial valuation on the pension plan completed as at July 1, 2025, indicated the plan was 101 per cent funded on a going-concern basis (99 per cent as at July 1, 2022 valuation) and 106 per cent on a solvency basis (105 per cent as at July 1, 2022 valuation). The going concern deficit improved slightly due to higher interest rates increasing the discount rate that reduces the present value of the liabilities. The actuary sets the expected rates of returns based on industry best practices guided by the Canadian Institute of Actuaries. The University has no control or influence over these assumptions used by the actuary. The going concern surplus of \$4.5 million (deficit of \$5.3 million as at July 1, 2022 valuation) has eliminated the required special payments into the plan of \$0.5 million representing an annual savings compared to the last valuation. Current service cost payments for the plan total \$16.7 million annually. Employees also contribute to the money purchase component of the plan (defined contribution) an additional \$9.7 million resulting in an employer to employee funding ratio of 1.7 to 1.0. An updated valuation is required before the next triennial valuation date of July 1, 2028.

Figure 18: Pension Plan as of June 30 pension year end (\$000s)



Capital

University infrastructure investment is ongoing as we invest in new and current space and technology to support and improve the student, academic and research experience. Figure 19 illustrates the number of open capital and related projects. These projects include all 2026-27 projects as well as incomplete prior year projects. Note: the majority of the 2026-27 projects were opened prior to May 1, 2026. Figure 20 illustrates the activity to Aug. 31, 2026, with respect to the type and dollar amount of projects. The established 2026-27 capital and related projects budget is \$18.2 million (Information Technology Services Projects – \$9.1 million; Facilities Management Projects – \$9.1 million).

Figure 19: Status of Capital Projects as of Aug. 31, 2026

	Facilities Management	Residence and Ancillary Services	Information Technology Services
Total projects open as of April 30, 2026	46	9	28
Projects opened to Aug. 31, 2026	1	2	
Projects closed/completed to Aug. 31, 2026			(6)
Total projects open as of Aug. 31, 2026	47	11	22

Figure 20: Capital and related project summary

Project type (\$000s)	Revenue/funding ⁽¹⁾	Spending to Aug. 31, 2026	Remaining to spend
Facilities Management			
AODA* Projects	653	(151)	502
Above surface/sub surface utilities, drainage, roads, parking lots, sidewalks	1,924	(790)	1,134
Audits and studies	624	(232)	392
Buildings	4,281	(1,283)	2,998
Energy conservation and demand management	1,463	(711)	752
Major capital projects	25,704	(10,985)	14,719
Vehicles and wheeled equipment	1,639	(1,132)	507
FM – surplus/(deficit)	1,004		1,004
Total Facilities Management projects	37,292	(15,284)	22,008
Residence and Ancillary Services			
Above surface/sub surface utilities, drainage, roads, parking lots and sidewalks	465	(328)	137
Adaptations/renovations and major renewal projects	1,408		1,408
Buildings	2,997	(100)	2,897
Residence and Ancillary Services – surplus/(deficit)	1,019		1,019
Total Residence and Ancillary Services	5,889	(428)	5,461
Information Technology Services			
Enterprise software projects	31,683	(5,778)	25,905
Hardware projects	3,591	(1,698)	1,893
IT infrastructure projects	1,750	(412)	1,338
ITS – surplus/(deficit)	62		62
Total Information Technology Services projects	37,086	(7,888)	29,198
Total capital and related projects	80,267	(23,600)	56,667

* AODA – Accessibility for Ontarians with Disabilities.
(1) Funding revenue represents total expected funding and cash received. This amount is not reflective of all funding received to date.



Funding forecast presented in accordance with NFPS

Throughout this report financial information has been reported on a funding basis (sometimes referred to as committed cash basis). Figures 21 and 22 detail the entries and reclassifications required to convert the funding budget to be in accordance with the Canadian accounting standards for not-for-profit organizations (NFPS). Please refer to page 87 and 88 of the 2026-27 Budget Report for detailed explanations of all the adjustments, reclassifications and eliminations.

Figure 21

(\$000s)	2026-27 NFPS budget	2026-27 Funding forecast	NFPS adjustments	Note	Eliminate inter-fund transfers	Eliminate internal chargebacks	2026-27 NFPS forecast
Revenue							
Student fees	183,519	178,177	1,334	1			179,511
Grant revenue	141,719	147,928	(4,453)	2			143,475
Internal Chargebacks		13,807				(13,807)	
Inter-fund revenue		10,595			(10,595)		
Research revenue	16,716		16,716	3			16,716
Other revenue	84,442	66,347	17,119	2, 4-5			83,466
Total revenue	426,396	416,854	30,716		(10,595)	(13,807)	423,168
Personnel costs	(283,930)	(279,328)	(4,602)	3,9			(283,930)
Inter-fund expenses		(28,769)	(1,769)	3,5	30,538		
Operating costs	(162,130)	(116,372)	(56,645)	1,3-8,10		13,807	(159,210)
Total costs	(446,060)	(424,469)	(63,016)		30,538	13,807	(443,140)
Funding surplus/ (deficit) before mitigation	(19,664)	(7,615)	(32,300)		19,943	-	(19,972)

These adjustments, reclassifications and eliminations for the 2026-27 forecast were consistently applied with those of the 2026-27 budget. The forecast for NFPS adjustment #4 has been updated, and in addition the NFPS forecast also includes anticipated spending in the strategic initiative fund which is not recorded on a funding basis (adjustment #10). It is interesting to note that Brock is one of the only Morningstar DBRS rated University that fully reconciles and converts budget to NFPS.

Figure 22

Note	Reconciliation of NFPS adjustments (\$000s)
1	Course fee revenue 1,334
2	Capital grants and contributions (5,453)
3	Research, including fellowships 16,716
4	Amortization of deferred capital contributions 13,094
5	Endowment and Trust Spending 5,025
	Total revenue adjustments 30,716
1	Course fee spending (1,334)
3	Research spending – personnel (3,921)
3	Research spending – operating costs (12,795)
4	Amortization of capital assets (35,837)
5	Endowment & Trust Spending (5,025)
6	Principal payments 4,234
7	Capital purchases in operating 1,795
8	Capital and infrastructure project reserves spending – operating (10,081)
9	Post-retirement benefits (681)
10	Spending in strategic funds 629
	Total costs adjustments (63,016)

Reserves

Figure 23 outlines internally restricted reserve balances that have been established for strategic priorities. As at Aug. 31, 2026, Brock has \$29.7 million in unspent research, professional development and strategic fund support dollars for faculty and other units including the President, Provost and Vice-President, Academic, Vice-President, Research, Vice-President, Administration and Services, Vice-President, External and Faculty Deans. This amount compares to \$32.7 million available in the same accounts at this time last year.

Figure 23: Balances by Faculty as of Aug. 31, 2026

(\$000s)	Operating project accounts	Research funds with no external obligations	Start-up funds	PER and accountable allowance accounts	Strategic fund ⁽¹⁾	Total
Faculty of Applied Health Sciences	203	1,767	1,244	1,128	29	4,371
Faculty of Education	95	96	99	529	529	1,348
Faculty of Humanities	114	77	77	711	67	1,046
Faculty of Mathematics and Science	563	1,312	1,194	846	605	4,520
Faculty of Social Sciences	338	591	496	1,387	421	3,233
Goodman School of Business	72	177	82	1,110	304	1,745
Library		1		158		159
Other units	1,179	1,005		58	11,061	13,303
Total	2,564	5,026	3,192	5,927	13,016	29,725

(1) Allocated through the revenue and expense allocation model.



Appendix 1

Multi-year financial results on a funding basis

Figure 24

(\$000s)	2026-27 Forecast	2026-27 Budget	2025-26 Actual	2024-25 Actual	2023-24 Actual	2022-23 Actual
Revenue						
Student fees	178,177	182,185	180,896	180,964	183,411	187,658
Grant revenue	147,928	146,172	123,262	116,468	109,958	102,306
Internal chargebacks	13,807	13,827	14,590	13,762	11,639	11,605
Inter-fund revenue from contingency reserve			566		740	
Inter-fund revenue from other reserves	10,595	10,595	11,014	7,284	8,947	7,785
Other revenue	66,347	65,639	68,923	73,478	74,890	63,702
Total revenue	416,854	418,418	399,251	391,956	389,585	373,056
Operating costs						
Personnel costs	(279,328)	(279,328)	(267,301)	(259,952)	(252,467)	(234,390)
Inter-fund expenses	(28,769)	(28,769)	(19,932)	(18,275)	(28,418)	(27,225)
Other operating costs	(116,372)	(116,372)	(112,018)	(113,676)	(108,700)	(107,403)
Total operating costs	(424,469)	(424,469)	(399,251)	(391,903)	(389,585)	(369,018)
Mitigation target	7,615	6,051				
Funding surplus/(deficit) before discretionary appropriations	-	-	-	53	-	4,038
Discretionary appropriations				53		(4,037)
Funding surplus/(deficit) after discretionary appropriations	-	-	-	-	-	1



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Institutional Strategic Plan – Directions & Priorities



Shape tomorrow
through research,
discovery
and knowledge



Build
sustainable
futures



Realize
you
matter



Bring the world
to Brock, and
Brock to the
world