



Board of Trustees

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**\* 42<sup>nd</sup> ANNUAL \***

MINUTES OF MEETING #5 (2005-06) OF THE

**BOARD OF TRUSTEES**

HELD ON THURSDAY, JUNE 22, 2006 AT 4:00 PM

IN THE BOARD ROOM, 13<sup>TH</sup> FLOOR, SCHMON TOWER

PRESENT: *Chair*

Dr. Norris Walker

*Vice-Chair*

Mr. Willy Heidbuechel

*Vice-Chair & Chair-Elect*

Mr. David Howes

*Members*

Ms. Mitzi Banders

Ms. Michelle Basciano

Mr. Brad Clarke

Dr. Mohammed Dore

Ms. Nadia Drozd

Mr. David Edwards

Val Fleming

Dr. Val Jaeger

Ms. Karin Jahnke-Haslam

Mr. Rudi Kroeker

Ms. Beth Natale

Mr. Angelo Nitsopoulos

Mr. Bill Rickers

Ms. Joy Rogers

Ms. Eleanor Ross

Dr. Stan Sadava

Ms. Donna Scott

Mr. Michael Sidenberg

Ms. Wendy Staff

Dr. Patricia Teal

Mr. Sean Woodhead

Mr. Bruce Wormald

*Ex Officio:*

President and Vice-Chancellor

Dr. Terrence Boak

*Staff:*

Chief Information Officer	Mr. Ron Dubien
Vice-President, Academic and Provost	Dr. Michael Manley-Casimir
Vice-President, Finance and Administration	Mr. Steven Pillar

Secretary to the Board	Mr. Mike Farrell
Recording Secretary	Ms. Margaret Thompson

## ALSO

PRESENT: Ms. Pauline McCormack, Executive Director, Human Resources  
 Ms. Joanne McKee, Executive Director, Finance/Controller  
 Mr. Kithio Mwanzia, President, BUSU  
 Mr. Tom Saint-Ivany, Executive Director, Facilities Management  
 Mr. Erik Villumsen, Student Observer  
 Ms. Valerie Wolfe, Manager, Environment, Health and Safety

REGRETS: Mr. Thomas Goldspink, Dr. Raymond Moriyama, Mr. Peter Partridge, Dr. Sid Segalowitz,  
 Mr. Mark Steinman

Dr. Walker welcomed members to the 42<sup>nd</sup> Annual Meeting of the Board of Trustees. He reminded members that following the meeting, a reception and dinner for Trustees and their guests would be held in the Pond Inlet. The Chair referred Trustees to the following items that had been distributed at the outset of the meeting: Brock University Annual Report 2005-06, Brock University Donor Report 2005/06, and a report from the Medical Emergency Planning Committee.

The Chair introduced Mr. Kithio Mwanzia, 2006-07 President of the Brock University Students' Union and Mr. Erik Villumsen, student observer. He noted that Dr. Moriyama had sent his regrets for today's meeting as he was in London, England to receive the British RIBA International Award of Excellence and was also awaiting the announcement of the Lubetkin Prize in which he is one of the finalists.

**1. MINUTES OF THE PREVIOUS MEETING**

[Minutes of meeting #4 held on May 3, 2006 had been distributed with the meeting materials.]

On a motion by Mr. Heidbuechel, seconded by Ms. Rogers and carried, it was

**RESOLVED that the minutes of meeting #4 (2005-06) of the Board of Trustees held on May 3, 2006 be approved.**

**2. BUSINESS ARISING FROM THE MINUTES - None****3. REPORT OF THE CHAIR**

[A communication to the Chair dated May 8, 2006 had been distributed with the agenda package.]

Dr. Walker referred Trustees to the letter from past President Dr. David Atkinson expressing his thanks for the recent reception held in association with the unveiling of his University portrait.

The Chair acknowledged that this would be the final Board meeting that Dr. Boak would be presiding as Acting President and Provost. Dr. Walker commended Dr. Boak for his outstanding leadership during this transitional period.

On a motion by Ms. Banders, seconded by Dr. Teal and carried, it was

**RESOLVED that the Board of Trustees express its appreciation and thanks to Dr. Terry Boak for his exemplary leadership, commitment and dedication over the past year in fulfilling the mission of Brock University as Acting President and Vice-Chancellor.**

Trustees applauded in appreciation of Dr. Boak's past contributions and continuing leadership as he resumes the role of Vice-President, Academic and Provost.

**4. REPORT OF THE EXECUTIVE COMMITTEE**

[Minutes of meeting #6 held on June 14, 2006 had been distributed with the meeting materials.]

Dr. Walker noted that there were no items for the consideration of the Board from the meeting of the Executive Committee.

**5. REPORT OF THE PRESIDENT AND VICE-CHANCELLOR**

[A Report from the President to the Board of Trustees dated June 22, 2006 had been distributed with the meeting materials, together with *Brock Office of the President Report* dated June 9, 2006, an Information Item *Topic: Environment, Health and Safety Update* dated June 22, 2006, and those appendices outlined below.]

Dr. Boak referred Trustees to his written Report dated June 22, 2006. He highlighted several areas, as outlined in detail in the Report, including: initiatives underway to comply with the Freedom of Information and Protection of Privacy Act, increase of graduate enrolments, expansion of external research funding, advancement of Brock's reputation, progress of the Plaza 2006 project, and targeted enrolment for 2006-07, and future challenges. With respect to the University's achievement of an assigned bond rating of A (high), Dr.Boak commended Mr. Pillar, Ms. McKee and the finance staff for their assistance.

Dr. Boak acknowledged the tremendous contributions of the Brock University Students' Union and expressed appreciation to past President Bryan Hicks and new elected President Kithio Mwanzia. Noting that he would soon be returning to the position of Vice-President, Academic and Provost, Dr. Boak conveyed his personal thanks to Dr. Manley-Casimir for his leadership in fulfilling this role.

At the invitation of the President, Ms. Wolfe highlighted several areas within the *Environment, Health and Safety Update*.

a) Re: Paperless Board Meetings

[A Decision Item *Topic: Paperless Board Meetings* dated June 15, 2006 had been appended to the President's Report.]

On a motion by Dr. Boak, seconded by Mr. Nitsopoulos and carried, it was

**RESOLVED that the concept of holding "paperless" Board and Committee meetings be further explored by the University Secretary in consultation with the President and Vice-Chancellor.**

b) Re: Administrative Items

[A Report to the Board re: *Administrative Items* dated June 22, 2006 had been appended to the President's Report.]

*1) Ratification of Board Decisions*

On a motion by Dr. Boak, seconded by Ms. Ross and carried, it was

**RESOLVED that all acts, contracts, bylaws, proceedings and payments enacted, done and taken by officers and members of the Board of Trustees since the date of the last Annual Meeting, as the same are set out or referred to in the minutes of the Board of Trustees and its committees, are hereby approved, ratified and confirmed.**

*2) University Auditor*

Pursuant to section 41 a) of the General Bylaws of the Board of Trustees and in keeping with the motion passed by the Board of Trustees in December 2003 which appointed the firm of KPMG as Brock University's auditors for a five-year period, commencing 2003-04 fiscal year, and subject to affirmation annually by the Board of Trustees, the following resolution was presented.

On a motion by Dr. Boak, seconded by Dr. Dore and carried, it was

**RESOLVED that the firm of KPMG be reaffirmed as Auditors for Brock University for the 2006-07 fiscal year.**

c) Re: Recognition of Trustees Leaving the Board

On behalf of the Board of Trustees, Dr. Boak expressed appreciation to those Trustees who would be leaving the Board. He pointed out that special recognition and presentations would be provided during the dinner following the meeting.

On a motion by Dr. Boak, seconded by Mr. Wormald and carried, it was

**RESOLVED that thanks be extended to those members leaving the Board, Dave Edwards, Val Fleming, Donna Scott, Tom Gauld, Dr. Mohammed Dore, and Nadia Drozd, for their commitment, service and dedication to Brock University.**

**6. REPORT OF THE VICE-PRESIDENT, ACADEMIC AND PROVOST**a) Academic Program Changes 2005-06

[An Action Item *Topic: Academic Program Changes 2005-06* dated June 12, 2006 had been distributed with the meeting materials.]

Dr. Manley-Casimir referred members to his report which included a summary of the academic program changes approved by Senate during the 2005-06 academic year.

On a motion by Dr. Boak, seconded by Dr. Sadava and carried, it was

**RESOLVED that the Board of Trustees concurs with the establishment of the new academic programs approved by Senate during the 2005-06 academic year and certifies that the programs can be financed by institutional resources.**

In response to a question, it was noted that the Master of Arts in Classics, mentioned on page 3 of the report, had been previously included in the 2004-05 summary of academic program changes.

b) Academic Reviews 2005-06.

[An Information Item *Topic: Academic Reviews 2005-06* dated June 12, 2006 had been distributed with the meeting materials.]

In keeping with regulation 20.F.19 of section III of the Faculty Handbook, Dr. Manley-Casimir referred Trustees to his Report which contained a status summary of the academic reviews completed or currently in progress.

c) Academic Planning

[A Vision Statement *Brock Building a Civil Society* dated June 22, 2006 had been distributed with the meeting materials.]

Dr. Manley-Casimir referred members to the Vision Statement, *Brock Building a Civil Society*, recently received by Senate. The document had been developed in association with the interim Strategic Academic Plan. Both documents, together with the individual faculty and division plans, were available on the website of the Coordinator of Academic Reviews and Planning ([www.brocku.ca/carp](http://www.brocku.ca/carp)).

7. **REPORT OF THE ACTIONS OF THE UNIVERSITY SENATE**

[Reports of the Actions of the University Senate from its meetings held May 17 and May 31, 2006 had been distributed with the meeting materials.]

Dr. Sadava referred Trustees to the Reports of the Actions of the University Senate that had been provided for information.

8. **REPORTS OF STANDING COMMITTEES**

8.1 **Capital Projects and Facilities Committee**

[Minutes of Meeting #5 held on May 11, 2006 of the 2005-06 Capital Projects and Facilities Committee had been distributed with the meeting materials together with the reports outlined below.]

Dr. Jaeger presented the Report of the Capital Projects and Facilities Committee.

1. Re: Facility Needs and Priorities Study Update

[An Information Item to the Committee *Topic: Facility Needs and Priorities Study Update* dated May 11, 2006 had been distributed with the meeting materials.]

Dr. Manley-Casimir referred Trustees to the *Facility Needs and Priorities Study Update* that had been distributed for information. He provided a brief overview of the work completed to date by Urban Strategies and Education Consulting Service (ECS) with respect to their assessment of Brock's facility needs.

2. Re: Information Technology Strategic Plan

[An Information Item to the Committee *Topic: Information Technology Strategic Plan* dated May 11, 2006, together with the Brock University Information Technology Strategic Plan dated January 2006, had been distributed with the meeting materials.]

Mr. Dubien referred members to the Information Technology Strategic Plan which had been developed by the Information Technology Strategy Advisory Committee in response to a recommendation by the Long-Range Planning Committee in their Final Report, 2002-03. He briefly reviewed the principles and related goals as contained within the Plan.

3. Re: Plaza2006 Project and 573 Glenridge Avenue Project Status Update Reports

[An Information Item to the Committee *Topic: Plaza2006 Project and 573 Glenridge Avenue Project Status Update Reports*, including Attachments 1 and 2 had been distributed with the meeting materials.]

Mr. Saint-Ivany briefly reviewed the Report which contained an update on the construction of Plaza2006 and the renovations to 573 Glenridge Avenue.

4. Re: Feasibility Study Update

[An Information Item to the Committee *Topic: Feasibility Study Update* dated May 11, 2006 had been distributed with the meeting materials.]

Mr. Saint-Ivany referred Trustees to the Report which contained an update on the work currently being conducted by Diamond and Schmidt with respect to the feasibility studies for the addition to Welch Hall and the development of a Learning Commons.

5. Re: Minor Capital Projects Program Update

[An Information Item to the Committee *Topic: Minor Capital Projects Program Update – FY 2005-06* dated May 11, 2006, including Attachment 1 had been distributed with the meeting materials.]

Mr. Saint-Ivany briefly reviewed the Report and the rationale for the development of a single comprehensive project management spreadsheet to manage the numerous individual projects currently underway.

6. Re: Wind Turbine Project

[An Information Item to the Committee *Topic: Wind Turbine Project* dated April 23, 2006 had been distributed with the meeting materials.]

Mr. Pillar expanded on the preliminary discussions underway, as outlined in the Report, with respect to the potential to develop a wind turbine energy generating facility on Brock's campus. During a brief discussion, Mr. Pillar responded to questions.

Dr. Jaeger noted that during its meeting, the Committee had also received an oral report regarding a potential opportunity to lease the Captain John Decew School (130 Lockhart Drive) and develop a "research park".

7. Re: Acceptance of the Report

On a motion by Dr. Jaeger, seconded by Ms. Banders and carried, it was

**RESOLVED that Report of the Capital Projects and Facilities Committee as contained in the minutes of its meeting held May 11, 2006 be accepted.**

8.2 Planning, Finance and Human Resources Committee

a) *Meeting #7 held May 24, 2006*

[The minutes of Meeting #7 held May 24, 2006 had been distributed with the meeting materials.]

Mr. Heidbuechel noted that the main purpose of the meeting was to provide Committee members with an additional opportunity to review the draft final budget for 2006-07.

Re: Acceptance of the Report

On a motion by Mr. Heidbuechel, seconded by Dr. Sadava and carried, it was

**RESOLVED that the Report of the Planning, Finance and Human Resources Committee as contained in the minutes of its meeting held May 24, 2006 be accepted.**

b) *Meeting #8 held June 14, 2006*

[The minutes of Meeting #8 held June 14, 2006 had been distributed with the meeting materials, together with the reports outlined below.]

1. Re: Internal Audit Policy

[A Decision Item to the Committee *Topic: Internal Audit Policy* dated June 14, 2006 had been distributed with the meeting materials.]

Mr. Pillar reviewed the rationale for the development of the Internal Audit Policy as outlined in the Report.

On a motion by Mr. Heidbuechel, seconded by Ms. Ross and carried, it was

**RESOLVED that the Board of Trustees approve the Internal Audit Policy.**

2. Re: Policy Annual Reports

Mr. Heidbuechel noted that, in keeping with policy requirements, the following annual policy reports had been submitted to the Planning, Finance and Human Resources Committee for information: Conflict of Interest, Financial Impropriety, and Respectful Work and Learning Environment.

3. Re: Graduate Administrative Fees for 2006-07

[A Decision Item to the Committee *Topic: Graduate Administrative Fees* for 2006-07 dated June 14, 2006n had been distributed with the meeting materials.]

Ms. McKee reviewed the proposed miscellaneous administrative fees for graduate studies as outlined in the Report.

On a motion by Mr. Heidbuechel, seconded by Ms. Jahnke-Haslam and carried, it was

**RESOLVED that the Board of Trustees approve the Graduate Administrative Fees for 2006-07.**

4. Re: 2005-06 Year End Preliminary Fiscal Position

[An Information Item to the Committee *Topic: 2005-06 Year End Preliminary Fiscal Position* dated June 14, 2006 had been distributed with the meeting materials.]

Ms. McKee referred Trustees to the unaudited *2005-06 Year End Preliminary Fiscal Position* and provided an overview of the analysis of the revenues, expenditures and appropriations as detailed in the Report. During a brief discussion, Ms. McKee responded to questions.

5. Re: Final Budget Estimates 2006-07 – Draft

[A Decision Item to the Committee *Topic: Final Budget Estimates 2006-07 – Draft* had been distributed with the meeting materials.]

In presenting the *Final Budget Estimates 2006-07*, Mr. Heidbuechel recognized and expressed appreciation to Mr. Pillar, Ms. McKee, and the budget developers for their efforts in presenting a balanced budget.

Mr. Pillar and Ms. McKee reviewed the budget challenge, the strategies taken, and the financial highlights of the revenues and expenditures. During discussion, Mr. Pillar and Ms. McKee responded to questions from Trustees.

On a motion by Mr. Heidbuechel, seconded by Mr. Edwards and carried, it was

**RESOLVED that the Board of Trustees approve the 2006-07 Final Budget Estimates.**

6. Re: Acceptance of the Report

On a motion by Mr. Heidbuechel, seconded by Ms. Banders and carried, it was

**RESOLVED that the Report of the Planning, Finance and Human Resources Committee as contained in the minutes of its meeting held June 14, 2006 be accepted.**

8.3 Advancement and Community Relations Committee

[Minutes of Meeting #5 held on May 18, 2006 of the 2005-06 Advancement and Community Relations Committee had been distributed with the meeting materials together with the reports outlined below.]

Ms. Scott presented the Report of the Advancement and Community Relations Committee.

1. Re: Medical Emergency Planning Committee Update

[A Report to the Board dated June 22, 2006 had been distributed to Trustees at the outset of the meeting.]

Dr. Jaeger referred Trustees to the report circulated for information regarding the development of Brock's Emergency Medical Plan. She provided a comprehensive review of the work completed to date and currently in progress by the Medical Subcommittee of the Medical Emergency Committee which is chaired by Dean John Corlett, Faculty of Applied Health Sciences. It was anticipated that the Plan would be finalized in the fall.

2. Re: Report on Community-University Relations Task Force

[An Information Item to the Committee *Topic: Report on Community-University Relations Task Force* dated May 2006 had been distributed with the meeting materials.]

Mr. Pillar provided a brief overview of the *Report on Community-University Relations Task Force* distributed for the information of Trustees.

3. Re: Tecumseh Centre for Aboriginal Research and Education

[An Information Item to the Committee *Topic: Tecumseh Centre for Aboriginal Research and Education* revised date May 20, 2006 had been distributed with the meeting materials.]

Dr. Manley-Casimir referred Trustees to the Report which outlined the needs for a dedicated Aboriginal research and education building to house Brock University's Tecumseh Centre. Currently, the level of interest to support a fund raising initiative in this regard was being investigated and future updates would be reported as they arise.

4. Re: Alumni Engagement Survey

[An Executive Summary of the Alumni Engagement Survey had been distributed with the meeting materials.]

Dr. Boak reported that, during its meeting, the Advancement and Community Relations Committee had received a comprehensive presentation regarding the results of the *Alumni Engagement Survey*. He referred Trustees to the Executive Summary distributed for information.

5. Re: Ontario Trust for Student Support Results

[An Information Item to the Committee *Topic: Ontario Trust for Student Support (OTSS) Results* dated May 18, 2006 had been distributed with the meeting materials.]

Dr. Boak referred members to the *Ontario Trust for Student Support (OTSS) Results*. He was pleased to note that the University had not only met its target, but had surpassed its provincially assigned goal. He noted that the enhanced match fund would be offered through the government once again in 2006-07, however, the provincial match per dollar was not known at this time.

6. Re: Lifespan Development Research Centre

[An Information Item to the Committee *Topic: Lifespan Development Research Centre* dated May 18, 2006 had been distributed with the meeting materials.]

As indicated in the Report, Dr. Boak pointed out the significant accomplishment achieved by the University in securing its goal of \$1.3 million in private funding for the Lifespan Development Research Centre.

7. Re: Gifts of Securities Announcement

Ms. Scott reported that the Committee had received information that the 2006 Federal Budget will exempt donations of publicly listed securities to public charities from capital gains tax.

8. Re: Naming Opportunities

[A Decision Item to the Committee *Topic: Naming Opportunities* dated May 18, 2006 had been distributed with the meeting materials.]

Ms. Scott referred Trustees to the Report which contained a comprehensive list of unassigned naming opportunities together with proposed values.

On a motion by Ms. Scott, seconded by Mr. Rickers and carried, it was

**RESOLVED that the Naming Opportunities List be approved.**

9. Re: Acceptance of the Report

On a motion by Ms. Scott, seconded by Ms. Natale and carried, it was

**RESOLVED that the Report of the Advancement and Community Relations Committee as contained in the minutes of its meeting held on May 18, 2006 be accepted.**

**9. REPORT OF THE NOMINATING COMMITTEE**

[A Report of the Nominating Committee to the Board of Trustees dated June 22, 2006 together with the Proposed Committee Membership for 2006-07 and the Biographies of Nominees for Board of Trustees Membership, had been distributed with the meeting materials.]

Mr. Edwards presented the Report of the Nominating Committee.

1. Re: Lay Trustees

On a motion by Mr. Edwards, seconded by Mr. Nitsopoulos and carried, it was

**RESOLVED** that the following be elected or re-elected, as indicated, as lay members of the Board of Trustees for the terms specified.

**For re-election**      **Val Jaeger**  
                                 **Bill Rickers**  
                                 **Joy Rogers**  
                                 **Eleanor Ross**  
                                 *For three-year terms ending June 30, 2009*

**For election**            **Roelof Makken**  
                                 **Mary Turner**  
                                 **Joe Robertson**  
                                 *For three-year terms ending June 30, 2009*

**Julia Kamula**  
*For a one-year term ending June 30, 2007*

2. Re: Faculty, Staff and Student Trustees

On a motion by Mr. Edwards, seconded by Mr. Kroeker and carried, it was

**RESOLVED** that the names of the Faculty, Staff and Student Trustees, elected to the Board by their respective constituencies, be received as outlined in the Nominating Committee report.

3. Re: Chair

On a motion by Mr. Edwards, seconded by Mr. Heidbuechel and carried, it was

**RESOLVED** that Mr. Dave Howes be elected Chair of the Board for a three-year term ending June 30, 2009.

4. Re: Vice-Chairs

On a motion by Mr. Edwards, seconded by Ms. Natale and carried, it was

**RESOLVED** that Mr. Willy Heidbuechel and Dr. Val Jaeger be elected as Vice-Chairs for a one year term ending June 30, 2007.

5. Re: Board Representatives on Senate

On a motion by Mr. Edwards, seconded by Mr. Clarke and carried, it was

**RESOLVED** that Mr. Tom Goldspink and Ms. Joy Rogers be elected as Board representatives to the University Senate for a one year term ending June 30, 2007.

6. Re: Search Committee for the Chancellor

On a motion by Mr. Edwards, seconded by Ms. Staff and carried, it was

**RESOLVED that Mr. Dave Howes, Mr. Tom Goldspink and Dr. Val Jaeger be elected as Board representatives on the Search Committee for the Chancellor.**

7. Re: Executive Committee Membership

Mr. Edwards referred members to the prescribed membership of the 2006-07 Executive Committee as outlined in the Report and noted an amendment to the position of staff member. He explained that Ms. Banders had recently completed her three year term and was re-elected as a staff representative. While she held the position of longest serving staff member, the Committee had determined that it would continue with the practice of selecting the staff member who was serving in their third year; thus, Brad Clarke would be serving in this position.

8. Re: Board Committee Memberships for 2006-07

Mr. Edwards noted that the proposed memberships of the 2006-07 Committees of the Board had been attached to the Report as Appendix A. As noted during the discussion of the previous item, Mr. Clarke would be serving on the Executive Committee.

On a motion by Mr. Edwards, seconded by Ms. Scott and carried, it was

**RESOLVED that the proposed memberships of the 2006-07 Board Committees be approved as outlined in Appendix A of the Report.**

9. Re: Acceptance of the Report

On a motion by Mr. Edwards, seconded by Dr. Teal and carried, it was

**RESOLVED that the Report of the Nominating Committee dated June 22, 2006 be accepted.**

**10. REPORT OF THE SPECIAL BOARD GOVERNANCE COMMITTEE**

[A Report to the Board dated June 22, 2006, together with Appendix A - The *Report on Board Governance* prepared by Snowdon & Associates, draft dated May 23, 2006 and Appendix B – Board of Trustees Orientation Program had been distributed with the meeting materials.]

Mr. Howes presented the Report of the Special Board Governance Committee which included a *Report on Board Governance* prepared by Snowdon and Associates and a Report outlining the proposal to implement an orientation program for Trustees.

Mr. Howes reviewed the rationale, as outlined in the Report, for the proposal to extend the mandate of the Committee, and referred Trustees to the proposed composition of the 2006-07 Special Board Governance Committee.

On a motion by Mr. Howes, seconded by Dr. Sadava and carried, it was

**RESOLVED that the mandate of the Special Board Governance Committee be extended to June 2007 with the revised composition as proposed, with recommendations to the Board as work progresses and with a final report to the Board no later than June 2007.**

On a motion by Mr. Howes, seconded by Ms. Staff and carried, it was

**RESOLVED that an orientation session be held for all Board members on September 9, 2006 as proposed in Appendix B of the Report of the Special Board Governance Committee.**

## 11. OTHER BUSINESS

Dr. Boak noted that this would be the final meeting that Dr. Norris Walker would serve as Chair of the Board. Dr. Walker had served as Chair for the past three years, had been a member of the Board since 1993 and served in numerous capacities, and would continue to serve for another three-year term as Immediate Past-Chair of the Board.

On a motion by Dr. Boak, seconded by Mr. Edwards and carried, it was

**RESOLVED that the Board of Trustees express its appreciation to Dr. Norris Walker for his significant contributions and exemplary leadership, commitment and service to Brock University as Chair of the Board over the past three years during this important period of growth, challenge and change.**

Members applauded in recognition of Dr. Walker. Dr. Boak reminded Trustees that further recognition and a special presentation to Dr. Walker would be provided at the dinner following the meeting.

## 12. ADJOURNMENT

The meeting adjourned at 6:00 p.m. A group photograph of the Board was taken prior to members proceeding to the Pond Inlet for dinner and presentations.

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Michael Farrell, Secretary

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Norris Walker, Chair